

# Co-working spaces in Porto, Portugal: collaborative economy within capitalism reforms or anti-capitalist experiences?

Célia Ferreira<sup>1</sup>  
Vera Diogo<sup>2</sup>

Espaços de co-working no Porto, Portugal: economia colaborativa no âmbito  
de reformas capitalistas ou de experiências anti-capitalistas?

## Resumo

Os espaços de co-working são práticas de economia colaborativa que têm vindo a ganhar visibilidade nas cidades europeias na última década. No Porto, estas práticas são, na atualidade, bastante populares. Nesta pesquisa, as autoras procuram representar cartograficamente e caracterizar os espaços de co-working da cidade, analisando a sua distribuição espacial bem como as perceções, motivações e opiniões dos seus proprietários / gerentes. Com base na análise de conteúdo de páginas web e na realização de três entrevistas semiestruturadas a gerentes e proprietários de espaços de co-working, é proposta neste artigo uma nova abordagem ao assunto, de forma a compreender que dimensões do capitalismo – orientação para o lucro; estrutura organizacional; autonomia profissional e responsabilidade – são transformadas ou anuladas nestas atividades económicas.

**Palavras-chave:** Co-working; Porto; Economia colaborativa; Dimensões do capitalismo

## Abstract

Co-working spaces are collaborative economic practices that have been gaining increasing visibility in the last decade in European cities. In Porto, these practices are currently quite popular. In this research, the authors map and characterize co-working spaces in Porto, aiming to analyze their spatial distribution and perceptions, motivations and opinions of their owners / managers. Based on content analysis of web sites and three semi-structured interviews with managers and owners of co-working spaces, we propose in this article a new approach to the subject, in order to understand which dimensions of capitalism profit orientation; organizational structure; professional autonomy and responsibility; organizational responsibility are transformed or abolished in these economic activities.

**Keywords:** Co-working; Porto; Collaborative economy; Capitalism dimensions

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CEGOT/Faculdade de Letras da  
Universidade do Porto, Porto, Portugal,  
celiamarisferreira@gmail.com

2

Escola Superior de Educação do  
Instituto Politécnico do Porto, Porto,  
Portugal, veradiogo@ese.ipp.pt



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**T**his article presents a mapping of co-working spaces in Porto, as an object of discussion about alternative economy and the evolutions of late capitalism. Considering the “ruin of the salary society” (CASTEL, 1998, p. 53), the failure of traditional employment in satisfying human needs and given the unbalance between working hours and the benefits achieved by the workers (ROLLE, 2005a), co-working spaces can be included in the possibilities of worker cooperation and self-organization, which might reaffirm worker rights beyond borders (ROLLE, 2005b). Considered as alternative economic practices — activities that tend to: promote solidarity; generate alternatives to the capitalist system; value collaborative networks; promote social innovation; form spatial concentration of similar activities (MÉNDEZ, 2015a; MÉNDEZ, 2015b) — these spaces represent the initiative of entrepreneurs, self-employed professionals and micro-companies. The research was based on content analysis of web sites and three semi-structured interviews with managers and owners of co-working spaces (one per great area of activity: technology, architecture and technological application and creative industries). On January 2017, 10 spaces of co-working were officially active in Porto, six of which were located in the city centre. In the past 10 years, Porto’s city centre has been a scenery of gentrification which, as well as DIY cultures, can be related to the opening of co-working spaces. In fact, the current urban transformations, particularly in the city centre, were highlighted by the interviewees as a motivator of an atmosphere of entrepreneurship, creativity and innovation (FERREIRA, 2016). This proximity enables a more effective activation of networks, which were significantly valued by the mentors of these initiatives. Two main characteristics of the co-working scenery in Porto are the absence of institutional support and the lack of financial stability of the activities, whose promoters often have to combine them with other sources of income (FERREIRA, 2015). In general, these activities seem to fit the criteria defined by Méndez (MÉNDEZ, 2015a; MÉNDEZ, 2015b), however it is questionable to what extent do they generate alternatives to the capitalist system. This article proposes a new approach to the field, in order to understand which dimensions of capitalism — profit orientation; organizational



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Vera Diogo

structure; professional autonomy and responsibility; organizational responsibility  
□ are transformed or abolished in these economic activities.

### Co-working spaces: what are they and what is their meaning?

The promising path to smart growth occurs when cities address societal challenges and simultaneously create new economic activities and benefits (WINDEN, 2015). Kostakis and Bauwens (KOSTAKIS, 2014) state that the current crisis of capitalism is based on the assumptions that the present moment is marked by the increasing importance of data and information and by the privatization of these resources, as well as by the enclosure of the intangible (as is the case of knowledge or culture). The authors present four scenarios that make the scene of capitalism crisis. The "Netarchical Capitalism" and "Distributed Capitalism" scenarios are mostly based on the use of technology platforms to produce and maximize profit. The "Resilient Communities" and "Global Commons" scenarios depart from the idea of resources and "common" wealth. The sphere of "common" refers to natural resources, to creative work, to cultural heritage and to public knowledge that has been accumulated over time. It should be noted that, in the present, a whole set of practices and spaces emerge in the cities linked to the collaborative economy, to the alternative economy, to do-it-yourself (DIY). These phenomena are presented as alternatives to existing social institutions (political, economic, recreational, cultural ...). We are facing the building of communities of practice, affections, sharing, tastes, and achievements of DIY and do it together (DIT). The strength of DIY in the 2000s lies in the ability to be a cosmology of everyday life: people increasingly want to make their own bread, their clothes, their furniture, to cultivate their vegetables and herbs. Associative dimension was transported to the lifestyles (GUERRA, 2017). The idea remains the same: you can build, modify or fix your things on your own, without having to turn to the industry or skilled professionals - you can at most count on the help of a website like DIY Wiki. Nowadays, there are many scientific works focused on economic practices that, assuming varied designations, not all of them consensual, are bottom-up initiatives, born within the communities, deeply embedded in relations of sociability and based on the belief that people can build their own paths. These practices



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

represent a form of resistance to mainstream economic practices that particularly emerge or reinforce themselves during economic crises (LEE, 2004). The international economic and financial crisis of 2008 triggered a set of diversified responses in order to survive in the current capitalist model (KOSTAKIS, 2014). Méndez (2015a, 2015b), in a study on resilience in Spanish urban areas, presents evidence of the reinforcement of a set of activities and economic practices that, with a long tradition but little attention in recent years, were reactivated as a response to the implications of the crisis, constituting strategies of survival, or as initiatives of an alternative model of economic growth that was proved unsustainable in the medium term. The diversity of these practices is at the origin of different concepts that seek to define them (social economy, collaborative economy, solidarity economy, DIY cultures, alternative economy, community economy or economy of the common good, among others). The heterogeneity of these activities and the lack of a concrete definition contribute to their invisibility in the official classifications of economic activities (HERNÁNDEZ, 2017; MÉNDEZ, 2015a; MÉNDEZ, 2015b). According to Hernández (2017), the way to track them is by using academic publications, web pages, social networks (like Facebook), the press and fieldwork. The author defines them as modalities of economic coordination whose participants are guided by principles of autonomy, reciprocity and democracy, promote non-competitive values (such as solidarity, sustainability, cooperation, equity or inclusion), operate at a local level and aim to transform or overcome the variety of hegemonic capitalism within its geographic framework of action (HERNÁNDEZ, 2017). Emerging in 2005 in San Francisco, in the United States of America, co-working spaces are connoted as simultaneously a new business trend and a form of collaborative work, embracing DIY and do-it-together (DIT) (VAN HOLM, 2017). As a relatively recent theme, there are still few studies on the subject (BOUNCKEN, 2016). However, the scientific literature surrounding it has been growing in recent years (GANDINI, 2015; SPINUZZI, 2012). In general terms, it is consensual that these are workplaces shared by different types of professionals (self-employed, freelancers or micro-enterprises) operating in the knowledge industries, which may be of the same or other areas of activity. These professionals rent a cabinet or a desk, having



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

access to a set of associated facilities (wi-fi connection, meeting rooms, laboratory spaces, kitchen, cafe, bar, etc.) (BOUNCKEN, 2016; SPINUZZI, 2012) and may, in some cases, also have access to product development and prototyping conditions (VAN HOLM, 2017). Co-working spaces can take different configurations and differ in terms of ambiances, amenities, location and types of customers (SPINUZZI, 2012). Some are directed to all occupational groups and economic sectors, others are specialized in certain types of activity, technologies, business models or social objectives (BOUNCKEN, 2016). Professionals who use these spaces may find themselves in two different and opposite situations: they may be well-established entrepreneurs or members of successful companies, or they may be workers in precarious situations who see this type of solution as a form of insertion in the labour market (GANDINI, 2015). Spinuzzi (2012), in a study of co-working spaces in Austin (United States of America), concluded that the motivations of co-workers differ: while some see the co-working spaces as places where they can establish profitable networks for their own businesses, others look for a creative space where they can discuss ideas. It is unanimous that these spaces have been proliferating in European cities for more than a decade. This is due to the growing number of self-employed people and to the fact that entrepreneurs are increasingly recognizing the value of this type of work space, which offers shared resources, flexible access and support from other entrepreneurs. One of the fundamental aspects of co-working spaces is to facilitate the creation of social connections - both physical and digital - that can become professional networks and are considered an important productivity factor (GANDINI, 2015). The sharing of physical space and social networks favors communication and learning, exchange of ideas and knowledge and exchange of skills (BOUNCKEN, 2016), although this does not necessarily happen. Often the space manager / owner plays an important role in identifying and empowering fruitful collaborations and identifying opportunities for his co-workers (CABRAL, 2016). Being rooted in local social environments, they allow social relations that foster the sharing of tacit knowledge (CAPDEVILA, 2015). Nevertheless, Brown (2017) draws attention to the fact that very little is known about the the real extent to which these spaces positively affect co-workers.



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

### Approach to the field

The spatial representation of the co-working spaces allowed us to assess the concentration tendency, caused by location factors essential for the performance of these activities. It is difficult to identify these spaces in the official statistics of economic activities, since the situations are diverse: there are businesses that formally open as co-working spaces and there are other businesses that associate co-working spaces with other types of activities (GANDINI, 2015). Alternative economic practices, as described in scientific works, cannot be identified through official databases because they are not uniquely identified in the classification systems of economic activities. Therefore, our research is based on content analysis of web sites and three semi-structured interviews with managers and owners of co-working spaces. The realization of semi-structured interviews with the entrepreneurs of the co-working spaces CRU - Cowork, OPO'Lab and Porto I/O was important to contextualize and characterize these activities. In a comprehensive approach (WEBER, 1944), it was considered important to perceive the motivations and perceptions of the entrepreneurs who opened these spaces. Therefore, three interviews were conducted in February and March 2017, with representatives of initiatives with different target audiences: Porto I / O, mainly focused on more technological areas; OPO'Lab, an architecture and design space with a strong application component of innovative technologies; and the CRU - Cowork, more oriented to creative sectors.

### Co-working spaces in Porto

In the city of Porto, entrepreneurs present nowadays new habits, assigning greater importance to the symbolic dimension, to values like share and collaboration. These trends are framed in a post-crisis context where the economy has new contours, notably by reinforcing old economic practices (as example fairs and the municipal markets), or by reconfiguring them in new, more modern formats with high capacity for attracting people and boosting public spaces (so-called "urban markets") (FERREIRA, 2015). This context reveals an appreciation for the sharing economy (reflected in the greater awareness of the spaces of co-working, among other activities).



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

In fact, the current urban transformations, particularly in the city centre, marked by urban rehabilitation and very positive economic dynamics, act as motivator of an atmosphere of entrepreneurship, creativity and innovation (FERREIRA, 2016).

In January 2017, the city of Porto officially had 10 co-working spaces, presenting a relative concentration, since they were distributed only by three parishes of the city: Union of the Parishes of Cedofeita, Santo Ildefonso, Sé, Miragaia, São Nicolau and Vitória (six spaces), Bonfim (two spaces) and Paranhos (two spaces). Of the ten spaces, six were located in the central area (Figure 1).

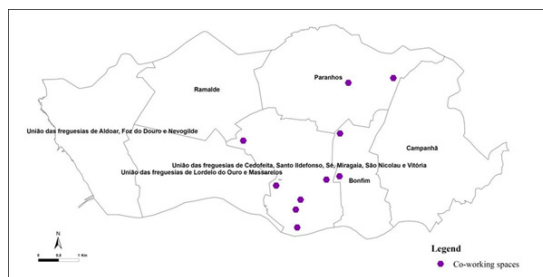


Figure 1. Co-working spaces in Porto (January 2017)

Source: <https://classic.mapme.com/scaleupporto/places/category/Start&Scale>, page consulted on January 4th, 2017.

There are co-working spaces that exist with this and only this purpose and there are establishments that complement the main economic activity with the provision of co-working facilities (GANDINI, 2015). In line with scientific studies (confront with Bouncken & Reuschl (2016), Gandini (2015), and Spinuzzi (2012)), Porto co-working spaces are frequented by different types of entrepreneurs, from freelancers to micro-enterprises. In terms of conditions, and according to the evidence presented in other academic works, all these spaces provide individual work areas and collective work areas such as meeting rooms, laboratory spaces, in some cases, or exploitation of technologies, in others, and areas of social interaction (kitchen, lounge area, bar, etc.). Internet and telephone service, electricity and water supply networks are the responsibility of owners / managers of spaces. Porto I/O,

Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

Typographia-Cowork and Uptown Guest Office (other two co-working spaces of city centre) welcome co-workers from any professional area; the OPO'Lab is directed to creative activities (in the area of architecture, design and construction) with a strong application of innovative technologies; and the CRU - Cowork, hosting any type of activity, is directed mainly to creative activities, being located, for this reason, in the creative neighborhood of Miguel Bombarda, which allows them to be close to what they consider to be a strong creative ecosystem in the city, populated by art galleries and related industries.

The three spaces whose managers/owners were interviewed (Table 1) were created from the personal and professional experience of the interviewees. The OPO'Lab has emerged in 2009/2010 from another project (a Fab Lab) and is associated with a company. It mainly receives micro-enterprises and some foreigners working remotely and traveling from place to place (digital nomads). The CRU - Cowork was created in 2012, by a couple, and is associated with a collaborative store that sells clothing, accessories and jewelry from national designers. It welcomes freelancers and self-employed people. Like OPO'Lab they also receive many digital nomads, but their goal is to target Porto's creatives (namely at the level of prices charged and the conditions offered). The founder of Porto I/O was a co-worker and managed a co-working space in Barcelona. When he returned to Porto, he decided to open a similar space that would function as a community, facilitating business processes. Porto I/O has facilities in two locations in city centre: the building at Rua Cândido dos Reis opened in October 2014 and in May 2016 opened the space near Ribeira. They welcome freelancers and people that work for national and international companies.

It is consensual among the three interviewees that the location is very important, being an intentional factor. They emphasize, first and foremost, the transformations that are occurring in the city, in general, and in its central area, in particular, which, being promising, contribute to the creation of an environment conducive to entrepreneurship, creativity and innovation. The location in central area is considered privileged because it favors access to a set of equipment and services that support their activity, as well as a greater proximity to a high concentration of people and, particularly, professionals





Co-working spaces in Porto, Portugal: collaborative economy within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
 Vera Diogo

who seek these spaces. Considering their activities, the three spaces seek to organize workshops and events and establish collaborations that facilitate the exchange of experiences, to promote good practices and provide advice to the development of the business of their co-workers.

Concerning the perception of the interviewees about the success of companies or professionals, there are some consensual ideas, namely the lack of institutional support for the creation, implementation and follow-up of the business plan and the low level of entrepreneurs' investment capacity, together with the lack of investment by other entities in their business. In order to understand which dimensions of capitalism - profit orientation; organizational structure; professional autonomy and responsibility; organizational responsibility - are transformed or abolished in these economic activities, we analysed not only the discourses of the interviewees, as well as the messages and communication forms included in their websites. The following table presents the self-presentation of the three co-working spaces that were object of a more in-depth analysis.

Co-working spaces	Description
OPO'Lab	A multidisciplinary center dedicated to thinking and exploring the creative use of new technologies in architecture, construction, design and other artistic fields, promoting research, education and culture. It has important partnerships with other social actors such as public authorities, schools and various associations.
CRU – Cowork	Leases several workspaces, promoting sharing and collaboration, mainly directed to creative activities. This concept allows optimized management of space and resources and results in low-cost workspaces, while ensuring basic services and comfort.
Porto I/O	A great place to work with an incredible environment and a talented community that offers amenities and services suitable for entrepreneurs from the digital world. Organization of numerous events to share ideas and facilitate a creative community.

Table 1. Self-presentation of the co-working spaces whose managers/owners were interviewed

Source: Web pages of co-working spaces (consulted in January, 2018).



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

In the self-presentation of OPO' Lab, there's a strong focus on technology and creativity associated with the areas of activity that are promoted by this organization, whose partnerships are considered relevant. CRU – Cowork's self-presentation highlights the services that are made available, the promotion of sharing and collaboration and the low-cost of the workspaces. The message of Porto I / O also strikes the services provided and the value of a community where creativity can be enhanced. The professional and organizational responsibility demonstrated by owner of CRU – Cowork it's relevant. However, it's not always possible to follow and support a coworker the way she wants to – due to the mobility of these professionals, sometimes to another co-working space of the city, sometimes to other cities or even countries. This results, for example, in the lack of information about the rate of (in)success of coworkers' businesses. The founder of CRU - Cowork does not always follow their coworkers' businesses development long enough to draw conclusions. Nonetheless, about those who sell products in the collaborative store she has the perception that the insuccess is high: about 50% to 60% of the entrepreneurs don't survive. She believes that creatives have many gaps in skills to run businesses and that the small size of businesses is a factor that hampers growth. The Porto I/O community manager also ignores the success rate because, like the founder of CRU - Cowork, this initiative does not follow the businesses long enough. This ignorance is in no way connected with a strictly capitalist, profit-oriented logic. On the contrary, interviewees are concerned about the success and performance of their co-workers, developing relationships of true spirit of comradeship towards them. Nevertheless, it should be noted that, among these spaces, OPO'Lab is part of a more capitalistic and profit-oriented trend. This co-working space was created to support the company of its owner, therefore co-workers are seen as potential collaborators of the company, for they contribute to the development of company's products and services, while gaining experience and support from the company in the development of their own products and services. CRU-Cowork and Porto I / O are more in line with a tendency to transform capitalist practices in benefit of the professional autonomy and business growth of co-workers. Considering the balance between the focus on profit and the focus on the



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

needs of the co-workers, CRU - Cowork is particularly closer to DIY and DIT cultures. Such tendency is shown in their communication, for example it is the only organization that has its website in Portuguese language (OPO LAB and Porto I / O have their websites in English); and CRU- Cowork has a community map and ID photos of their co-workers in their website. The organizational structure of CRU-Cowork is an adhocracy, given that mutual adjustment is the main form of work coordination between the two managers, and between managers and co-workers, among which events are planned collectively. Networks are considered fundamental. In this sense, these initiatives seek to stimulate networking among co-workers and between co-workers and other partners. They encourage entrepreneurs to talk about their business with other professionals and to collaborate with each other. Informal networks and partnerships are particularly valued and considered to be much more effective than formal networks. Institutional partnerships generally present difficulties that the interviewees would like to overcome, declaring that they would appreciate more support from the local institutions. At this level, situations are diverse. The OPO'lab is the only one of the three that has an established partnership with the Porto City Council. The CRU - Cowork would like to have more effective support, namely in the promotion of these spaces. The responsible of Porto I/O states that the support would be welcome, however the initiative is self-sufficient, so in practice that support would not be a condition for success.

### Conclusion

Since they emerged in 2005 in the USA, co-working spaces have spread throughout Europe, taking on a new business trend and collaborative work. This has also occurred in Porto, although we do not have information to analyze its evolution over time. In January 2017, there were officially ten co-working spaces in the city, which focused mainly on the central area. By analyzing the existing spaces in Porto, and taking into account their description of Internet pages, we can argue that co-working in Porto is directed to different areas of activity, from the most technological to the most creative, passing through situations of spaces that do not have a specific orientation and that welcome any professional. There are a set of



Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

conditions that are, in general terms, common to the different spaces: they have individual spaces of work, collective spaces and spaces specifically designed to social interaction. By conducting three semi-structured interviews, we noticed that these spaces are associated with other activities, indicating that it is not yet possible to survive only from co-working in the city. With regard to associated activities, the three spaces seek to organize workshops and events and establish collaborations that contribute to the development of the skills and business of their co-workers. There is consensus among the three interviewees regarding the lack of institutional support for the creation, implementation and follow-up of the business plan. It is also stated that the reduced investment capacity of entrepreneurs is aggravated by the lack of investment by other entities in their businesses. Networks are considered to be key, particularly informal networks and collaborations that are valued and considered to be much more effective and profitable than formal partnerships. All interviewees consider that having more support from the city's institutions would be beneficial to the co-working activity and to the co-workers. The spaces analysed fit into a scenario of economic development based on resilient communities (KOSTAKIS, 2014). Of the three spaces, one is more profit-oriented while the other two show signs of strong concern about the performance, needs, and expectations of their co-workers, their professional autonomy and responsibility. Therefore, in these two cases we can perspective a DIY and DIT ethos (VAN HOLM, 2017) of worker cooperation and self-organization, which might reaffirm worker rights beyond borders (ROLLE, 2005b). This conclusion raises a theoretical question: can for profit organizations be framed under anti-capitalist logics and have anti-capitalist practices? Our hypothesis is that if they don't aim to reduce costs at all costs in order to increase revenues, if they do not participate in the exploitation of natural and human resources, if they recognize the use-value (MARX, 1990) and the action-based logic before the exchange-value and the instrumental logic (WEBER, 1944), they can. This may seem as contradictory; however such contradictions are a significant part of reality in late capitalism, given the erosion of boundaries between the State, the Market and Social Economy (EVERS, 1996; HESPANHA, 2011).



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Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

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Co-working spaces in Porto, Portugal: collaborative economy  
within capitalism reforms or anti-capitalist experiences?

Célia Ferreira  
Vera Diogo

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